



## AGENDA

### OLDS COLLEGE BOARD OF GOVERNORS MEETING

Wednesday, September 24, 2025 @ 9:00 a.m.

The Board of Governors is committed to the principles of governance excellence. Underpinning this pledge is an unwavering commitment to integrity and ethical action. The key values reflect both the reality and aspiration of the Board and form a constant guide for planning, decision-making and working together.

The Board Key Values are:

#### Responsible Decision-Making

Being committed and engaged  
Being fully prepared for our duties  
Fostering a culture inclusive of diverse perspectives  
Being unified in our support of Board decisions  
Ensuring integrity in our considerations and decisions  
Ensuring the highest level of stewardship of human and financial resources

#### Visionary Governance

Focusing on the future while learning from the past  
Seeking growth in the best interests of the College  
Setting direction which recognizes the importance and holistic nature of the agriculture industry as being essential to the preservation and betterment of life

#### Diversity and Inclusiveness

Providing a board environment that is conducive to board members openly honoring their positionality  
Recognizing and accepting the unique attributes and contributions of all of our stakeholder communities  
Vigorously defending legislated rights and freedoms  
Making decisions that support a culture of diversity and inclusiveness

Board Member Acknowledgement

TIME	PERSON RESPONSIBLE	AGENDA ITEM	
9:00	A. Kemmere	1.	CALL TO ORDER
		2.	AGENDA
		3.	CONFLICTS OF INTEREST
		4.	REVIEW OF MINUTES
		4.1	JUNE 26, 2025
9:15	D. Thompson	5.	OPERATIONAL REPORTS
		5.1	PRESIDENT'S REPORT
	T. Ormann	5.1.1	2024/25 Fundraising and Partnership Overview
	A. Dau	5.2	SAOC REPORT

9:45		6.	<b>OVERSIGHT (MONITORING)</b>	
		6.1	<b>REPORTS</b>	
	E. Latka		6.1.1	<b>WJE TRADES BUILDING</b>
			6.1.1.1	Briefing Note
			6.1.1.2	Major Capital Projects Dashboard
	T. Ormann		6.1.2	Major Co-Investment Partnerships
	T. Ormann		6.1.3	Major Business Relationship Development
10:00		7.	<b>LEGISLATED APPROVALS</b>	
		7.1	<b>2026/27 INTERNATIONAL TUITION AND FEES</b>	
	P. Mal		7.1.1	Briefing Note
			7.1.2	Presentation
		7.2	<b>CRAFT BEVERAGE &amp; BREWERY OPERATIONS DIPLOMA - PROGRAM SUSPENSION</b>	
	D. Bullock		7.2.1	Briefing Note
		7.3	<b>HOSPITALITY &amp; TOURISM MANAGEMENT - PROGRAM SUSPENSION</b>	
	D. Bullock		7.3.1	Briefing Note
		7.4	<b>FAIRNESS IN SPORT - ADMINISTRATIVE POLICY &amp; PROCEDURE - information</b>	
	D. Thompson		7.4.1	Briefing Note
			7.4.1.1	Ensuring Fairness & Safety in Sport Policy
			7.4.1.2	Ensuring Fairness & Safety in Sport Procedure
10:30		8.	<b>BUSINESS</b>	
	A. Kemmere		8.1	<b>CHAIR'S REPORT</b>
			8.1.1	Vice Chair Recommendation
			8.1.2	Consent Agenda Consideration
			8.1.3	Ag for Life Harvest Gala
	M. Hamilton		8.2	<b>BOARD EFFECTIVENESS COMMITTEE</b>
			8.2.1	Board Self Evaluation - June 26, 2025
			8.2.2	2024/25 Board Decision/Action Log
			8.2.2.1	Archive of Board Motions
			8.2.3	2025/26 Board Education Plan - joint
			8.2.4	Board Member Recruitment
			8.2.4.1	Standardized Competency Matrix
			8.2.4.2	2025/26 Recruitment
			8.2.4.3	Prospective Board Member
			8.2.5	Board Continuous Improvement
			8.2.5.1	Policy BG-25 Monitoring Board Performance
	BR Pirri		8.3	<b>POLICY REVIEW COMMITTEE</b>
			8.3.1	Routine Content Review
			8.3.1.1	BG-1 Policy Development Policy
			8.3.1.2	BG-1a Policy Development Procedure
			8.3.1.3	BG-23 New Member Orientation and Onboarding
			8.3.2	Board Performance Monitoring
			8.3.2.1	BG-10 Role & Use of Committees
			8.3.2.2	BG-25 Monitoring Board Performance

	M. Bauer		<b>8.4 EXTERNAL RELATIONS COMMITTEE</b>	
			8.4.1	2025/26 Board Education Plan - joint
			8.4.1.1	Advocacy Breakfast
	A. Kemmere		<b>8.5 GOVERNANCE MODEL COMMITTEE</b>	
			8.5.1	Policy Review
	S. Hayes		<b>8.6 AUDIT AND FINANCE COMMITTEE</b>	
			8.6.1	2025 Audit Update
			8.6.2	Plan to Address Audit Recommendations
			8.6.3	Internal Controls Environment
			8.6.3.1	Summary of the Internal Controls Environment
			8.6.3.2	Internal Controls Report (Q4)
			8.6.4	Capital Approval Processes
			8.6.5	Fourth Quarter Reports
			8.6.5.1	Investment Portfolio Report
			8.6.5.2	Enterprise Risk Management Report
			8.6.6	Cash Flow Analysis
			8.6.7	District Ventures
			8.6.7.1	Annual Report - December 31, 2024
			8.6.7.2	First Quarter Report - March 31, 2025
			8.6.7.3	Cash Calls and Distributions
11:30			<b>LUNCH</b>	
12:30	A. Kemmere	9.	<b>FUTURE / STRATEGIC DIRECTION</b>	
		9.1	<b>TOPIC: OLDS COLLEGE STRATEGIC PLAN</b>	
		9.1.1	Define Agriculture	
1:00		10.	<b>BOARD EDUCATION - external</b>	
	T. Ormann	10.1	<b>ALBERTA COUNSEL PRESENTATION</b>	
2:00	A. Kemmere	11.	<b>NICE TO KNOW INFORMATION</b>	
		11.1	<b>EVENTS AND HAPPENINGS</b>	
		11.2	<b>OLDS COLLEGE NEWS</b>	
		11.2.1	First Ever Americas Forum Urges Farmers to Tell Their Story	
		11.2.2	Olds College Unveils 2025-28 Strategic Plan: Deep Roots, Bold Futures	
		11.2.3	First Ever Agrivoltaics Conference will Reach Out to Farmers	
		11.2.4	Dalin Bullock Announced Vice President, Academic	
		11.2.5	Climbing to New Heights: Empowering Women In Arboriculture	
		11.2.6	Researchers Break New Ground in Autonomous Agriculture	
		11.2.7	Agrivoltaics Seen as Way of the Future for Rural Albertans	
		11.2.8	Olds College Welcomes International Delegation	
		11.2.9	Olds College Celebrates Student Success in Dual Credit Programming	
		11.2.10	High-Tech Farming Without Soil or Sunlight Focus of Research	
		11.2.11	CEWIL Canada Contributes \$320,000 in Scholarships	
		11.2.12	Invisible Virtual Fences Could Change Rural Landscape	
		11.2.13	U.S. Delegation Sees Future of Agriculture at Olds College	

			11.2.14	Olds College Recognizes Farm Credit Canada as 2025 Partner of the Year
			11.2.15	Officials from Key U.S. States Tour Olds College
			11.2.16	Farmers and Experts Learn Together at AgSmart
			11.2.17	Future Leaders in Agriculture Camp
			11.2.18	Ukrainians Seek Dairy Farm Expertise at Olds College
			11.2.19	Olds College Launches CareerConnect
			11.2.20	Fertilizer Emissions Research Could Improve Farm Efficiency
			11.2.21	Community Compassion for Campus Health
			11.2.22	Marginal Land Research Aims to Strengthen Farm Profitability
			<b>11.3</b>	<b>BOARD CORRESPONDENCE</b>
			11.3.1	Ministerial Order
<b>2:15</b>	<i>All</i>	<b>12.</b>	<b>ROUNDTABLE</b>	
	<i>All</i>		<b>BOARD SELF-EVALUATION</b>	
	<i>A. Kemmere</i>	<b>13.</b>	<b>IN-CAMERA SESSION</b>	
	<i>A. Kemmere</i>	<b>14.</b>	<b>MOTIONS OUT OF IN-CAMERA</b>	
<b>3:15</b>	<i>A. Kemmere</i>		<b>SPECIAL IN-CAMERA</b>	
		<b>15.</b>	<b>MOTIONS OUT OF SPECIAL IN-CAMERA</b>	
<b>4:00</b>	<i>A. Kemmere</i>	<b>16.</b>	<b>ADJOURNMENT</b>	