



OLDS COLLEGE BOARD OF GOVERNORS MEETING

Thursday, September 24, 2026 @ 9:00 a.m.

BOARD OF GOVERNORS KEY VALUES

MEETING OBJECTIVES:

At the end of the meeting the Board will have:

- Reviewed the 2026 draft Financial Statements and audit progress
- Gained clarity respecting the Post-Secondary Funding Model
- Assessed institutional performance against Board Oversight policies
- Approved the 2026/27 International Tuition Rate

TIME	PERSON RESPONSIBLE	TOPIC AND DISCUSSION FRAMING	
9:00	A. Kemmere	1.	CALL TO ORDER
		2.	AGENDA
		3.	CONFLICTS OF INTEREST
9:15			MOTION TO MOVE IN-CAMERA <i>Access to Information Act Regulation 9(1-2)</i>
	A. Kemmere	4.	IN-CAMERA SESSION
10:45	A. Kemmere		MOTION TO RETURN TO OPEN SESSION
			OPEN SESSION
	A. Kemmere	5.	MOTIONS OUT OF IN-CAMERA
		5.1	OLDS COLLEGE TRUST
	A. Kemmere	6.	CONSENT AGENDA Guidance of the Use of Consent Agendas
		6.1	REVIEW OF MINUTES
		6.1.1	June 11, 2026
		6.1.2	June 18, 2026
		6.2	BOARD EFFECTIVENESS COMMITTEE
		6.2.1	Meeting Minutes: September 14, 2026
		6.2.2	Board Meeting Evaluations
		6.2.2.1	May 14, 2026
		6.2.2.2	June 11, 2026
		6.3	POLICY REVIEW COMMITTEE
		6.3.1	Meeting Minutes: September 14, 2026
		6.3.2	Routine Content Review
		6.3.2.1	BG-3 Board as Governors
		6.3.2.2	BG-8 Agenda Development
		6.3.2.3	BG-8.1 Agenda Development Procedure

- 6.3.2.4 BG-19 Investment in Governance
- 6.3.3 Board Monitoring
 - 6.3.3.1 BG-10 Role & Use of Board Committees
 - 6.3.3.2 BG-25 Monitoring Board Performance
- 6.3.4 Editorial Policy Revisions
 - 6.3.4.1 BG-7 Meeting Protocol
 - 6.3.4.2 BG-10 Role and Use of Board Committees
- 6.4 EXTERNAL RELATIONS COMMITTEE**
 - 6.4.1 Meeting Minutes: September 14, 2026
- 6.5 AUDIT & FINANCE COMMITTEE**
 - 6.5.1 Meeting Minutes: September 14, 2026
 - 6.5.2 Board Budget Reports (Q4)
 - 6.5.2.2 Budget to Actuals
 - 6.5.2.3 Board Member Expenses
 - 6.5.3 Reports
 - 6.5.3.1 District Ventures
 - 6.5.3.1.1 Briefing Note
 - 6.5.3.1.2 2025 Audited Financial Statements
 - 6.5.3.1.3 2026 Q1 Unaudited Financial Statements
- 6.6 NICE TO KNOW INFORMATION**
 - 6.6.1 Events and Happenings
 - 6.6.1.1 October 2: 2026 Open House
 - 6.6.1.2 October 28: Career Fair
 - 6.6.1.3 November 10: EuroTier - Intelligence in Animal Farming
 - 6.6.2 Olds College News
 - 6.6.2.1 Olds College Recognizes Bob & Carollyne Collier as 2026 Partner of the Year
 - 6.6.2.2 Olds College Celebrates Agriculture & Partnership at Inaugural 'Common Ground' Event
 - 6.6.2.3 Minister of Agriculture and Agri-Food Tours Olds College
 - 6.6.2.4 Olds College Student Presenting Innovative AI Research
 - 6.6.2.5 Future Agriculture Leaders Shine at Summer Synergy Judging Camp
 - 6.6.2.6 Tracking Greenhouse Gases in Soil with EOS Chambers
 - 6.6.2.7 Olds College Trials Cascadia Seaweed in Livestock Feed
 - 6.6.2.8 2026 Hall of Farm & Merit Award Winners Inducted
 - 6.6.2.9 Olds College Develops Predictive Manure Model for Taurus RNG
 - 6.6.2.10 New Indigenous Artwork to Transform Centennial Village at Olds College
 - 6.6.2.11 Small Engines, Big Skills
 - 6.6.2.12 Celebrating a Partnership that Continues to Grow
 - 6.6.2.13 CEWIL Canada Contributes \$168,000 in Scholarships to Veterinary Technology Students
 - 6.6.2.14 Hands-on Learning: Agronomy Field Students on Tour
 - 6.6.2.15 Global Reach in Agriculture

- 6.6.2.16 Olds College Leads the Way with Halter Virtual Fencing Collars
- 6.6.2.17 From High School to the Butcher Shop: Dual Credit Students Find their Future at Olds College
- 6.6.2.18 Hooves, Herds and Hands-on Fun!
- 6.6.2.19 Olds College Advancers Alberta-Korea Agricultural Education Partnership
- 6.6.2.20 University of Manitoba Master's Students Intern with Technology Access Centre for Livestock Production
- 6.6.2.21 Olds College Faculty Present at International Conference on Precision Agriculture
- 6.6.2.22 That's a Wrap! Summer Youth Camps Bring Big Energy to Olds College
- 6.6.2.23 Bumper to Bumper named Olds College's 2026 Community Partner of the Year
- 6.6.2.24 Unlocking Potential: Olds College Launches the Olds College Agriculture Group
- 6.6.2.25 Broncos Rodeo Team Prepares for 2026/27 Season
- 6.6.2.26 Minister of Finance and National Revenue Tours Olds College to Experience Canadian Agriculture
- 6.6.3 Reports and Publications
 - 6.6.3.1 2026 Academic Newsletter
 - 6.6.3.2 Smart Farm Newsletter
- 6.6.4 Correspondence
 - 6.6.4.1 Advanced Education - Approval - Information Technology Diploma in Systems and Infrastructure

		7.	STRATEGIC DISCUSSION ITEM: <i>Following the Board Retreat on October 1, 2026, strategic discussion topics will be incorporated into Board meeting agendas</i>	
		7.1	Frame Discussion item / set context Provide key questions for board to focus/prepare in advance Strategic discussion question(S) Generative discussion question(s) Documents to review prior to the meeting	
11:00		8.	GOVERNANCE ITEMS (MONITORING REPORTS) <i>2026/27 Board Work Plan</i>	
	S. Hayes / E. Latka	8.1	BO-3 ENTERPRISE RISK OVERSIGHT	
		8.1.1	Monitoring Report	
	S. Hayes / E. Latka	8.2	BO-4 INVESTMENTS OVERSIGHT	
		8.2.1	Monitoring Report	
	S. Hayes / E. Latka	8.3	BO-5 FISCAL OVERSIGHT	
		8.3.1	Monitoring Report	
	E. Latka	8.4	BO-7 MAJOR CAPITAL PROJECTS OVERSIGHT	
		8.4.1	Monitoring Report	
	T. Ormann	8.5	BO-8 MAJOR CO-INVESTMENT PARTNERSHIP OVERSIGHT	
		8.5.1	Monitoring Report	
	T. Ormann	8.6	BO-9 MAJOR BUSINESS RELATIONSHIP OVERSIGHT	
		8.6.1	Monitoring Report	
		9.	OPERATIONAL REPORTS	
11:30	D. Thompson	9.1	PRESIDENT'S REPORT	
		9.1.1	President's Participation in International Conferences	
12:00			LUNCH	

		10.	BOARD EDUCATION - internal
1:00	<i>E. Latka / B. Sullivan</i>	10.1	TOPIC: POST-SECONDARY FUNDING MODEL
			10.1.1 Briefing Note
			10.1.2 Presentation
1:45		11.	COMMITTEE DISCUSSION ITEMS:
	<i>A. Kemmere</i>	11.1	BOARD CHAIR REPORTS
			11.1.1 2025/26 Summary Report
			11.1.2 August 20, 2026 <i>(sent electronically)</i>
			11.1.3 September 24, 2026
	<i>S. Hayes/ E. Latka</i>	11.2	AUDIT AND FINANCE COMMITTEE
			11.2.1 Capital Variance Approval
			11.2.1.1 Briefing Note
	<i>M. Hamilton</i>	11.3	BOARD EFFECTIVENESS COMMITTEE
			11.3.1 2026/27 Board Education Plan
			11.3.2 Board Retreat - October 1, 2026
			11.2.3.1 Agenda
			11.3.3 Board Improvement Process Overview
			11.3.4 Board Member Recruitment
	<i>BR. Pirri</i>	11.3	POLICY REVIEW COMMITTEE
			11.3.1 Policy BG-15 Policy Review Committee Terms of Reference - <i>revision</i>
	<i>A. Kemmere</i>	11.4	EXTERNAL RELATIONS COMMITTEE
			11.4.1 2026/27 External Board Education Plan - <i>update</i>
			11.4.2 2026/27 Masterclass Series
2:15		12.	LESIGLATED APPROVALS
		12.1	INTERNATIONAL TUITION RATE
	<i>D. Bullock</i>		12.1.1 Briefing Note
2:30	<i>All</i>	13.	BOARD REFLECTION
		13.1	ROUNDTABLE
		13.2	BOARD SELF EVALUATION
3:00	<i>A. Kemmere</i>	14.	ADJOURNMENT