

## **CONTRACT MANAGEMENT**

This document is the parent policy for any College procedures. Questions regarding this policy are to be directed to the identified Policy Owner.

| Category:       | B. Financial / Administrative |
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| Policy Number:  | B30                           |
| Approval Date:  | April 15, 2021                |
| Effective Date: | June 22, 2021                 |
| Policy Owner:   | Chief Financial Officer       |

| Objective: | To provide a clear and standardized approach to managing contractual agreements throughout their lifecycle including initiating, evaluating and negotiating, signing, implementing and closing contracts on behalf of Olds College.   |
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| Policy:    | A Contract/Agreement establishes a binding legal relationship between Olds<br>College and one or more second parties. This includes Consultant Services<br>Agreements, Construction Services Agreements, Letters of Intent or<br>Memorandum of Understanding, Memorandum of Agreement, or Letter of<br>Engagement.  |
|            | Contracts are entered into by Olds College on behalf of the Board of Governors of<br>Olds College. The Board of Governors of Olds College is responsible for the<br>management of the college and its resources and is accountable to the<br>Government of Alberta through the Minister of Advanced Education.  |
|            | Olds College uses legally binding contractual agreements to document details of the agreements that it enters into.   |
|            | <ul> <li>This policy applies to: <ul> <li>all contractual agreements made on behalf of Olds College including contract amendments, renewals and extensions;</li> <li>all Olds College employees that are involved in the initiation, evaluation and negotiation, signing, implementing and closing of contracts/agreements or who engage in activities covered by legally binding contractual agreements related to the conduct of the College's operations and business affairs; and</li> <li>all Contracts and to all Olds College personnel that are involved in the sourcing and management of contracts for supplies, services and goods.</li> </ul> </li> </ul> |
|            | This policy does not apply to:  |



|                      | • purchases in the normal course of business made under the B300 Supply of  |
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|                      | Goods and Services Policy without a contract document using a<br>procurement card;  |
|                      | <ul> <li>direct purchase arrangement, and purchase orders that do not have a<br/>supplemental agreement ('contract') beyond the purchase order terms and<br/>conditions; and employment contracts.</li> </ul>   |
|                      | The decision to enter into a contract agreement requires a balance between<br>ensuring Olds College can achieve its goals through its relationships with external<br>entities and managing the contractual risks that arise from these relationships. Olds<br>College is committed to creating a culture that both empowers and holds leaders<br>accountable to make decisions that balance the College's operational needs against<br>any resulting contractual risks.   |
|                      | The need for contract management stems from Olds College Enterprise Risk<br>Management Framework. Contracts commit college resources to the acquisition of<br>inputs for core, strategic and ancillary college operations therefore, the main<br>objective of contract management is to ensure contractual commitments and<br>obligations are met in a prudent, best value for money manner and that associated<br>risks are managed to within acceptable limits. Another objective is to provide a<br>central point of insight into the type of contracts that the college is committed to,<br>their value and the associated risks. |
| Definitions:         | <b>Contract/Agreement</b> : Any document, or other evidence, of an intention to establish a binding legal relationship between Olds College and one or more second parties.   |
|                      | <b>The Board of Governors of Olds College</b> : The legal name of the Board of Governors of Olds College.   |
|                      | <b>Employment Contract</b> : A Contract that a person undertakes for a limited or unlimited term to do work for remuneration according to instructions and under direction of the employer and paid through the payroll system.   |
|                      | <b>Contract Management</b> : The set of activities required to properly manage contractual commitments to and from second parties and includes the management of pre-Contract diligence, negotiation, and implementation activities.  |
| Related Information: | A25 Code of Conduct Policy<br>A35 Enterprise Risk Management Policy<br>B100 Signing Authority for Contractual Obligations Policy<br>B300 Supply of Goods and Services Policy<br>B31 Tangible Capital Assets Policy  |
| Related Procedures:  | B30 Contract Management Procedure   |
| Review Period:       | 3 years   |
| Revision History:    | New: February 2017<br>Revised: March 2021   |